



PennState

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FROM: Eric J. Barron *EJB*

TO: James A. Strauss

I have reviewed the Advisory and Consultative report, *Proposed Revision to HR21 Recommendation for Standardizing Titles for Nontenured Faculty across Units*, which was passed by the University Faculty Senate on March 21, 2017, and concur with the report. By copy of this memo, I am asking Susan Basso, Vice President for Human Resources, and Blannie Bowen, Vice Provost for Academic Affairs, to implement the recommendations.

Thank you for the opportunity to review this item.

cc: Susan M. Basso
Blannie E. Bowen
Daniel R. Hagen
Nicholas P. Jones